

# ECAO Conference

Modern Methods of Construction a UK Perspective



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# Definition

Offsite construction is a general term for making parts of a building away from the construction site before transporting them and installing them in their final location. There are lots of different terms – offsite manufacture, pre-fabrication, etc. – but they all mean the same thing in this context.



# The Big Picture

- 7% of UK construction is currently done through offsite construction
- Recommendations are for 25% by 2025
- Currently more push than pull
- Government contracts to 'presume in favour of offsite'
- Using infrastructure projects to lead the way
- Introduced P-DfMA
- 37% of workforce over 50 years of age (15% over 60)
- Between 70k & 100k workers retire each year only 20K join
- 42% of construction companies employing more than 100 people will be using offsite construction within 5 years



# What are the main benefits?

#### For clients

- Financial average 7% cheaper due to shorter programme
- Certainty of programme
- Improved quality of outcome
- Improved CSR / ESG
- Less disruption
- Link to lifetime costs

#### For Government (as above plus)

- Faster provision of houses housing shortage
- Distribution of jobs out of South East
- Improved national productivity



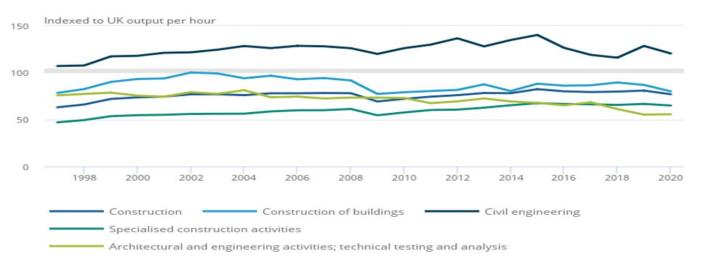


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### MMC – UK Perspective

## Figure 3: Only the civil engineering nature is above the whole economy in levels of productivity

Output per hour worked, construction industry and sub-industries, UK, 1997 to 2020, level relative to whole economy, index UK = 100



#### Source: Office for National Statistics – Labour productivity



# M&E Contractors survey findings

#### Scope

- 44 contractors with electrical turnover above C\$9M
- 5% had over 50% of turnover from offsite construction
- 66% had less than 10% of turnover from offsite construction
- 28% manufactured and assembled

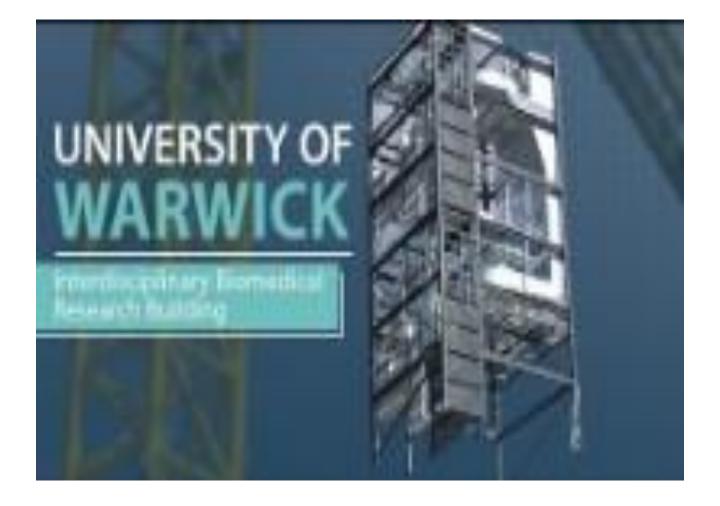
### Work type

- Multi service risers
- Horizontal modules





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### Work type

- Multi service risers
- Horizontal modules
- Modular plant rooms and skids
- Pods / utility cupboards
- Prefabricated containment





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### M&E Contractors survey findings





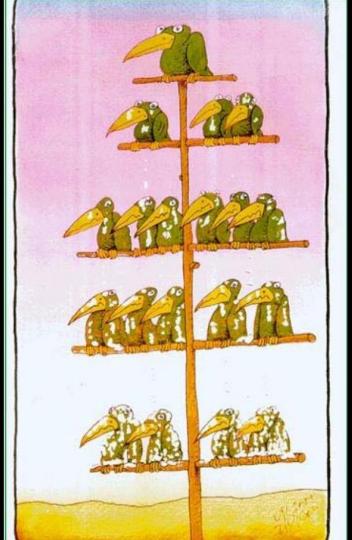
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# Benefits found in practice

- Improved financial control (82%)
- Improved time control / reliability of programme (82%)
- Improved productivity / less project downtime (81%)
- Improved quality of outcome (78%)
- Helps to address skills shortages in areas where labour is expensive
- Better margins on this work collaborative contractual approaches
- Reduced bureaucracy risk assessments / forms etc
- Less conflicts less QS involvement



# Hierarchy



# Lords Media Stand - before VE



# .. and after VE



# Benefits found in practice

- Improved collaboration with supply chain
- Know product works before installed so get better commissioning and performance
- Improved safety performance
- Reduced carbon footprint
- Less waste





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# Main Challenges

- Securing funding
  - for the upfront investment in manufacturing facilities
  - For continued R&D (and possible venture partners)
- Maintaining an adequate and consistent workload to make the facility viable
- Deciding whether to make the facility in house or open to competitors
- Finding trained people or getting them trained
- Adapting to standardised product ranges / reduced flexibility
- Early design decisions needed
- Sticking to the design
- Transporting to site
- Use in refurbishments



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# The future

- 28% of survey respondents said clients had expressed a desire to use offsite construction (and this was expected to grow)
- 81% see offsite construction as a commercial opportunity
- The UK has developed a R&D and Innovation centre and is funding innovative developments
  - Digital Twins
  - Robotics
  - ETIM (product classification)
  - Platforms / kit of parts
- Procurement focus on Net Zero, social value and lifetime cost
- Increased uptake of electrical heating and infra red
- ECA is looking at creating a cross industry group to facilitate development and commercial ventures



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# Thanks for listening



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